## Using Performance Appraisals To Hold Supervisors Accountable For Safety



December is the season of not just holidays but <u>performance</u> <u>appraisals</u>. And for OHS coordinators, that typically means evaluating how well supervisors performed their safety duties in the past year. To establish real accountability, <u>supervisor</u> <u>performance appraisals</u> should be based on measurable factors that you clearly explain at the start of the year; appraisal results should also have a direct impact on bonuses, raises and other awards. There are four key metrics for measuring supervisors' safety performance:

- Objective measures, such as performance of sound, dust or temperature level readings and other specific safetyrelated tasks listed in the supervisor's job description;
- 2. Subjective measures, such as opinions of key people who work with the supervisor;
- 3. Quantitative measures, such as an audit score that uses a standard set or scale of numbers; and
- 4. Qualitative measures such a rating of how effective the supervisor's safety meetings or training sessions are.